“Faking” is Neither Good Nor Bad, It Is a Misleading Concept: A Reply to Tett and Simonet (2021)

Bernd Marcus

University of Rostock

Follow this and additional works at: https://scholarworks.bgsu.edu/pad

Part of the Human Resources Management Commons, Industrial and Organizational Psychology Commons, and the Other Psychology Commons

Recommended Citation
Marcus, Bernd (2022) ""Faking" is Neither Good Nor Bad, It Is a Misleading Concept: A Reply to Tett and Simonet (2021)," Personnel Assessment and Decisions: Number 8 : Iss. 1 , Article 4.
DOI: https://doi.org/10.25035/pad.2022.01.004
Available at: https://scholarworks.bgsu.edu/pad/vol8/iss1/4
“Faking” Is Neither Good Nor Bad, It Is a Misleading Concept: A Reply to Tett and Simonet (2021)

Bernd Marcus

1. University of Rostock

This paper comments on Tett and Simonet’s (2021) outline of two contradictory positions on job applicants’ self-presentation on personality tests labelled “faking is bad” (FIB) versus “faking is good” (FIG). Based on self-presentation theory (Marcus, 2009) Tett and Simonet assigned to their FIG camp, I develop the ideas of (a) understanding self-presentation from the applicant’s rather than the employer’s perspective, (b) avoiding premature moral judgment on this behavior, and (c) examining consequences for the validity of applicant responses with a focus on the intended use for, and the competitive context of, selection. Conclusions include (a) that self-presentation is motivationally and morally more complex than assumed by proponents of the FIG view; (b) that its consequences for validity are ambivalent, which implies that simple credos like “FIB” or “FIG” are equally unjustified; and (c) that the label “faking” shall be abandoned from the scientific inquiry on the phenomena at hand, as it contributes to prejudiced and often erroneous conclusions.

ABSTRACT

This paper comments on Tett and Simonet’s (2021) outline of two contradictory positions on job applicants’ self-presentation on personality tests labelled “faking is bad” (FIB) versus “faking is good” (FIG). Based on self-presentation theory (Marcus, 2009) Tett and Simonet assigned to their FIG camp, I develop the ideas of (a) understanding self-presentation from the applicant’s rather than the employer’s perspective, (b) avoiding premature moral judgment on this behavior, and (c) examining consequences for the validity of applicant responses with a focus on the intended use for, and the competitive context of, selection. Conclusions include (a) that self-presentation is motivationally and morally more complex than assumed by proponents of the FIG view; (b) that its consequences for validity are ambivalent, which implies that simple credos like “FIB” or “FIG” are equally unjustified; and (c) that the label “faking” shall be abandoned from the scientific inquiry on the phenomena at hand, as it contributes to prejudiced and often erroneous conclusions.
Rule 1: If You Want To Understand Behavior, Look At it From the Actor’s Perspective

One of the assumptions stated early in T&S’s paper refers to the reason why organizations use personality tests in selection. Specifically, T&S assume that organizations “are making a good-faith attempt to distinguish among applicants with respect to their expected fit in meeting work demands” (p.7). Regardless of whether their assumption is correct (see my footnote 1 on that matter), this statement sets the cornerstone for the perspective the authors take throughout their paper, namely that of the employer. Consistent with this perspective, the entire paper seems (at least implicitly) to be based on the understanding that serving organizations to achieve this goal defines our primary role as scholars of personnel selection. In line with this perspective, T&S employ a definition of faking they adopted from Griffith et al. (2011). According to this definition, faking may take on four different forms, in descending order of deceptive intentionality from fraudulent to exaggerating to reactive response (i.e. meeting perceived expectations) to self-presentation (derived from socioanalytic theory as presenting one’s desired reputation). Frankly, this ordinal definition of faking types reminds me of legal definitions of differing degrees of murder. I believe this association did not come to me by coincidence. Such conception of faking defines the roles of employer and applicant analogous to those of the judge and defendant in the courtroom (or maybe of the examiner and student in an exam).

By contrast, SPT rests on different definitions of the roles of scholars of personnel selection, as well as of the employer and the applicant. According to SPT, the first and foremost role of the scholar is not serving the interests or purposes of any of the parties involved but trying to understand what is going on in personnel selection. Serving either party’s interests (including that of the applicant!) may well be a secondary goal of scientific inquiry, but this goal can only be achieved based on a proper understanding of what is going on in the first place. The adequate perspective of the scholar thus depends on what exactly we try to understand. Regardless of how we define faking or related concepts, it is the applicant’s behavior to which such concepts refer. Hence, the only perspective that will take us closer to understanding this behavior is that of the applicant, not the employer.

Now, is the role of the applicant in selection adequately described analogous to that of a defendant in a courtroom or a student in an exam? Applicants may at times feel like that, but I still hold that the selection process in practice is not nearly as much guided by strict rules and regulations but rather by individual interests, mutual perceptions, and social norms that are subject to idiosyncratic interpretation. According to SPT, a useful metaphor for describing this situation is not that of a courtroom but rather that of a first date candlelight dinner. Two interaction partners who do not know each other well meet to find out whether or not they want to begin a lasting relationship with each other. If they come to the conclusion that such relation is desirable, they then have to convince their prospective partner to arrive at the same conclusion about themselves. Those two tasks (selecting and attracting the potential partner) are complementary in that selecting in would not work without successful attraction, and attraction does not make sense with partners selected out. Moreover, the two partners are mutually dependent in their success, as one cannot initiate a relationship without consent of the other party. Finally, these tasks are perfectly equivalent for both partners. Although there may be an imbalance of power depending on what either side has to offer relative to other potential partners, the tasks are essentially the same for both partners, and roles are not distinguished between them such that one partner has more legitimate right to tell the other one what to do. Based on these definitions of roles, SPT suggests that applicants consider three things simultaneously, each of which has important implications for their behavior.

First, they need to find out what the employer expects from them, as this will guide any attempt to attract the employer. Success in this task depends on a formative construct I labelled analytical skills, which is similar, but not identical in meaning and especially in measurement, to Kleinmann et al.’s (2011) ATIC construct, as well as to the “ability to fake” proposed by several theorists T&S may assign to their FIB camp (e.g., Levashina & Campion, 2007; McFarland & Ryan, 2000, 2006). There may not be much of a fundamental controversy about this element of self-presentation, unless we turn to the moral evaluation of behavioral consequences, which I will pick up in the next section.

Second, according to SPT, applicants also consider their own needs and expectations, as well as their image of themselves. They will then judge the employer’s attractiveness (i.e., the selection task from their perspective) based on perceptions of how far employment in the job offered will fulfill their needs and of the degree to which employer’s expectations match their self-image. In my reading of the extant literature, this element is unique to SPT, and it leads to conclusions that are partially contrary to beliefs of the FIB camp, as outlined by T&S. For example, SPT proposes that completion of applicants’ judgment based on the above considerations leads to what is labelled “informed motivation” (to self-present). Among other things, informed motivation is held to depend on the discrepancy between (honest) self-image and perceived employer’s expectations such that larger discrepancies tend to lower informed motivation. By contrast, T&S, among other faking theorists, suggest that a conceptually similar discrepancy often called “opportunity to fake” (i.e. the discrepancy between an individual’s honest score and the maximum score on a personality test) trans-
lates into more faking behavior. I shall note that opportu-
nity to fake describes a potential, whereas faking describes
the extent to which individuals make use of this potential.
Concluding from the size of a potential to actual behavior
creates a tautology, which is a serious theoretical flaw. T&S
may nonetheless be right with their prediction, and the
contradictory prediction of SPT may be wrong, which is an
empirical question research has to answer. A recent study
(Hummert et al., 2021) found that applicants with larger
discrepancies between honest self-image and perceived ide-
als tended to restrict their engagement in self-presentation,
thereby lending initial support to SPT’s position on the mat-
ter.

Finally, applicants need to consider that they compete
with other applicants for the job in question. Unfortunate-
ly for them, they typically possess little information on
their competitive advantage or disadvantage. It is therefore
wiser to assume that competitors are strong than to under-
rate them. One consequence of competitiveness is that the
psychometric logic of distinguishing between instruments
designed to predict maximum performance (e.g., ability
tests) and those designed to predict typical performance
(e.g., personality tests) conflicts with a defining feature of
the situation. In a competitive environment, all instruments
used for making selection decisions call for maximum per-
formance from the applicant’s perspective (Marcus et al.,
2020). Instructing applicants to switch from maximum per-
formance in ability or work sample tests to typical behavior
in personality tests is a bit like asking participants in the
Olympic decathlon to show their best performance in some
disciplines but to perform more like in a training session in
others. You won’t win the gold medal if you follow this in-
struction. This issue poses some problems on the interpreta-
tion of personality test scores and the conception of validity
in this context, which I will also return to later.

To summarize, job applicants are faced with the situa-
tional demands to (a) analyze the employer’s expectations,
(b) assess the degree to which these expectations match
one’s own expectations and identity, and (c) meet these
expectations in competition with other applicants. This
already is a collection of complex and partially conflicting
demands, but readers may miss the question of morality
with which faking researchers are so concerned. This is
what I turn to next.

Rule 2: If You Want To Understand Behavior, Look At It
Without Prejudice

It is about time to review the “faking” label. I have
already noted that T&S adopted a definition of faking that
covers almost every form of self-presentation. Of course,
one may attach any label to a given construct space. Yet,
labelling has real consequences, as every victim of discrim-
inatory language knows. The label “faking” is used as a
technical term in the extant literature, but it is adopted from
plain language. In everyday usage, “faking” unequivocally
has a connotation of lying, fraud, and deceit (as in “fake
news”, for example). This connotation overlaps with the
most extreme form of fraudulent faking in Griffith et al.’s
(2011) typology, but only with this form. Fraud is a clear vi-
olation of widely accepted social norms, and it tends to trig-
ger aversive emotional responses on the receiving end. No
one wants to be lied at. If we’d ask a sample of employers
whether they would want to hire applicants who are lying
to them, we would probably see an endorsement rate close
to zero.

By contrast, self-presentation is defined in SPT as the
extent to which applicants are willing and able to adapt to
the employer’s expectations. If we ask the same sample of
employers whether they would want to hire applicants
willing and able to adapt to their expectations, I bet we
would find a very different distribution of responses. This
illustrates a mere labelling effect. The two labels have very
different connotations but “faking” (as defined by Griffith
et al., 2011) and “self-presentation” (as defined in SPT)
are used in the scholarly literature to refer to largely over-
lapping forms of observable behaviors (see Levashina,
2018, for a broader discussion of the emergence of different
forms of impression management in the extant literature).
This raises the question which label and, more importantly,
which effects implied by the use of respective labels are
justified by what we are able to observe.

As researchers of either faking or self-presentation, we
may design a study that allows us to observe, for example,
that a test taker responds to an item on a conscientious-
ness scale (say, “I am always on time for appointments.”)
with “4” on a five-point endorsement scale in a neutral (or
“honest,” which is yet another value-laden label) condition,
but shifts to “5” in an applicant setting. This is all we can
observe directly (i.e., at the behavioral level). This obser-
vation per se does not tell us anything about differing in-
tentions that underlie the forms specified in Griffith et al.’s
(2011) definition of faking, not even whether these distinct
forms actually exist. To understand what we observe, we
need to infer the meaning of this response shift. Consider
the following set of messages, each of which corresponds to
one possible meaning of the observable response shift just
described: (a) “I know I am sometimes late, but I won’t tell
you because otherwise you may not hire me”; (b) “I may at
times be late for private appointments, but I am always on
time for work”; (c) “I may not always have been punctual
in my life, but if you hire me, I am willing to show up on
time every day for a job like this.” Message A refers to the
logic of the faking paradigm; Message B corresponds to the
logic underlying the contextualization of personality tests;
and Message C illustrates what colleagues and I recently
“Faking” is a Misleading Concept

referred to as the social meaning of item responses (Marcus et al., 2020). These different meanings have very different psychometric implications, as I will discuss in greater detail in the following section. The present section is concerned with moral implications, to which I turn now.

The key difference from a moral point of view is that Message A implies that, once hired, the applicant has no intention to actually show the behavior implied by his or her response (i.e., perfect punctuality), whereas both Message B and C imply that this behavior will actually be shown in the job question. I’d contend that this is the only thing the employer has a legitimate right to know when asking this question. Whether or not I show up on time anywhere else than for the job offered is not my employer’s cup of tea. As there are possible meanings of the exact same observable act with completely contradictory implications, it is essentially unscientific to conclude one specific meaning simply from observing the behavior. However, as I had tried to demonstrate at the beginning of the section, this is essentially what labelling the observed behavior “faking” does. By attaching the faking label, it is assumed that the observed act is amoral, whereas the label of self-presentation is open to all kinds of meanings and implications. It seemed quite evident to me that T&S fall in their own labelling trap at various places in their article (e.g., when they predict that masses of ruthless but skilled fakers will flood the job market after the FIG dystopia turned reality).

Following the path of science would dictate to infer the meaning of behavior either by deduction or induction. As the ambiguity of the behavior implies that simple deduction (logical reasoning) will not suffice in this case, researchers need to design studies allowing for more indirect or inductive inferences. This is typically done by correlating some measure of self-presentation or faking with outside variables. I will forego the manifold difficulties of measuring self-presentation independent of trait variance and assume for now that we may draw some reliable conclusions at least on parts of the massive volume of research accumulated. T&S presented a selected review of this research, which I do not need to discuss at length, because I agree with them for the most part in that respect.

For my purpose here, two types of evidence are especially relevant. First, as reviewed by T&S, there is some evidence that a number of stable traits and abilities (e.g., self-monitoring, emotional intelligence, cognitive ability) correlate with self-presentation. Such findings shed some light on the psychological meaning of self-presentation, but the nomological net is still far from dense, results do not allow for distinguishing between types of self-presentation, and they certainly do not justify any moral judgment. A second stream of research either correlated measures of self-presentation with behaviors on the job or assessed the effect of self-presentation on the validity of personality tests for predicting job performance. I concur with T&S’s review that these studies yielded inconclusive results. I’d reiterate that work behavior and its prediction is what the employer is legitimately concerned with. Understanding the consequences of self-presentation for work behavior thus is key to clarifying the moral question as well. This is the issue I turn to next.

Rule 3: If You Want to Understand the Consequences of Behavior, Tell the Whole Story

T&S present an understanding of (construct) validity they consider “unified” and contrast it with their interpretation of the FIG camp’s understanding they consider “antiquated.” According to T&S, FIG proponents return to the traditional threefold concept of validity in which construct validity is distinguished from criterion-related validity. T&S adopt their definition of validity from the Standards by the American Educational Research Association (AERA) as “support for the interpretation of test scores proposed by the test user … [which] includes specifying the construct the test is intended to measure.” (AERA 2014; p.11). T&S
then go on by stating that “validity is the degree to which a test measures what it is purposed to measure (i.e., a defined construct)” (p.8), which makes clear that they consider the word “construct” the key term in the AERA definition. Throughout their article, T&S also make clear that they understand “construct” completely independent of the situation and the purpose of test use. A conscientiousness scale is held to be valid to the degree it measures conscientiousness. Period. I must admit that I was surprised to see the author of what I consider one of the most important interactionist theories in applied psychology (Tett & Burnett, 2003) offer an entirely context-free understanding of validity.

My understanding of validity is in fact different. In my view, the key term in the AERA definition is “the interpretation … proposed by the test user.” Perhaps even more relevant for selection research, the SIOP Principles (2018) state that the “essential principle in the evaluation of any selection procedure is that evidence be accumulated to support an inference of job relatedness.” (p.4). This definition is not in conflict with that of the Standards, as the interpretation proposed by test users selecting applicants is the prediction of job-related behavior. I will not discuss whose understanding is more “unified” or “antiquated,” which I would not consider a particularly fruitful undertaking. Rather, I discuss a number of implications of T&S’s understanding of validity vis-à-vis mine.

Recently, colleagues and I (Marcus et al., 2020) referred to the context-free understanding of validity as the psychometric perspective on selection. This view may largely overlap with T&S’s FIB camp, although I prefer our own label. According to this perspective, all evidence of validity has its roots in the target construct test authors had in mind when they designed the test. For inferring job relatedness by means of personality tests, one first has to identify job-relevant personality constructs and then to find or design tests that measure these constructs. Wernimont and Campbell (1968) described this process as the “sign” approach to selection. No doubt, the merits of this traditional approach are documented by an enormous volume of evidence. Yet, as discussed earlier, for the issue at hand the “sign” approach is faced with the problem that personality tests are typically designed with reference to typical behavior, whereas the selection context calls for showing maximum performance. As reviewed by T&S, there is evidence that this misfit between test authors’ intentions and situational demands may lead some test takers to alter their responses in the direction of perceived demands. From a traditional psychometric perspective, this change must be considered bias, as tests no longer measure the constructs in the same way as under neutral (or typical performance) conditions. Contrary to T&S’s assignment of SPT to the FIG camp, this problem is explicitly recognized and discussed in SPT’s original formulation (Marcus, 2009).

However, SPT also explicitly addresses possible positive effects of the situational context of selection. More recently, we referred to this view as the social perspective on selection (Marcus et al., 2020). In line with the psychometric view, the social perspective holds that a systematic component, which was not intended by test authors, is entered to personality test scores in selection. SPT shares with socioanalytic theory a focus on this social side of testing, but whereas Hogan and colleagues seem to consider testing almost universally as communication of social reputation, SPT suggests to distinguish generalizable components of personality test scores (in line with the psychometric view) from components specific to the situation. What must be considered bias from the psychometric perspective may turn out to contain potentially meaningful information for the particular use (sic!) of test scores in this context. We may write these differing views as variations of the basic axiom of classic test theory: \[ x = (\text{observed score}) = t + e \] (true score) + (random error). The variant of the psychometric (FIG) view would read: \[ x = t + b + e \] (systematic bias) + (error). By contrast, SPT would formulate: \[ x = t + b + s \] (social meaning) + (error). According to SPT, the inherent problem of personality testing applied to selection is that tests are exclusively designed to measure \( t \), whereas \( s \) tends to be entirely neglected. From the perspective of the FIB camp, this neglect is consistent with fundamental psychometric principles, because \( s \) converges on \( b \) and thus is a component that detracts from construct validity regardless of the use of test scores. These differing views on the nature of situation-specific variance components lead to essentially opposing conclusions on how research and practice of selection should deal with these components.

Congruent with the logic of the FIB camp, all measures proposed to control for or to eliminate faking are aimed at simulating a testing situation equivalent to typical performance. Essentially, these measures try to produce scores of job applicants that may be interpreted as if test takers were not applying for a job. If successful, scores would reproduce the standard axiom of psychometrics \( (x = t + e) \) by eliminating the \( b \) component. Although numerous (Burns & Christiansen, 2011) and still growing in number (e.g., Levashina et al., 2014), in my reading of the literature these measures still await demonstrating impressive effects, at least in terms of improvements of the job relatedness of test scores.

SPT and related approaches suggest taking a very different approach. Instead of trying to force the situation to become congruent with the test authors’ intentions, SPT suggests to adapt to the actual situation by developing a scoring that captures the \( s \) component. In technical terms, this approach is aimed at developing two independent scores for the interpretation of personality tests in selection. In addition to (not in place of!) the traditional score aimed at measuring the target construct \( (x = t + b + e) \), which inevitably contains bias, a second score aimed at measuring
the social component is proposed: \( x_s = s + e \).

Two practical solutions aligning with this complementary approach have been proposed in the literature. Fifteen years ago, König and colleagues (2006) already applied Kleinmann et al.’s (2011) ATIC concept to personality testing. More recently, Marcus et al. (2020) proposed and tested a measure labelled “ideal employee coefficient” (IEC), which is explicitly based on SPT. There are a number of important differences between ATIC and IEC measures. For example, ATIC refers to the construct level, it is focused on the ability or skill component of social meaning, and it requires some additional (and qualitative) data collection for obtaining scores. By contrast, the IEC is based on responses to single items, it combines skill and motivation elements of self-presentation, and it may be computed directly from test takers’ regular responses. Whereas ATIC has also been applied to interviews and assessment centers (Kleinmann et al., 2011), the IEC so far is restricted to personality testing, although SPT aims at covering all selection instruments. Despite these differences, both approaches are based on the idea to complement regular personality scores with an additional score tapping \( s \) as a component akin to the maximum performance nature of the setting. Ironically, T&S explicitly called for an independent measure of ATIC, although ATIC already is and always has been measured independently. Perhaps most importantly, both ATIC (Klehe et al., 2012; Kleinmann et al., 2011) and IEC (Marcus et al., 2020) were shown to improve the prediction of job performance beyond regular scores, in case of the IEC including a large-scale field study in a high-stakes setting.

After having contrasted anti-faking measures aimed at eliminating the social component with measures aimed at measuring and utilizing this component, I may need to discuss a third approach to which T&S also briefly referred. T&S describe the contextualization of personality items (often realized by simply appending the phrase “at work”) as “offering promise” (p.15) for the FIB camp, and they list contextualization along with anti-faking measures as a candidate for making personality tests “relatively immune to faking” (p.15). I hold that “promising” is an understatement in this case, as a considerable volume of research supports the incremental validity of contextualization for predicting job performance (Shaffer & Postlethwaite, 2012). Yet, I doubt that contextualization follows the logic of anti-faking measures or that of the FIB camp.

The theoretical rationale for contextualization is clarifying the frame of reference for test takers (Schmit et al., 1995). This way, job applicants no longer need to guess whether the behavior mentioned in items refers to unspecified tendencies or to the work context specifically (see message #2 in my earlier illustration of possible meanings of responses). This helps eliminating an unwanted source of variance, as individual test takers may otherwise employ different frames of reference, which contributes to the \( e \) component in test scores psychometrically. Contextualization thus is still rooted in the traditional psychometric view on testing, but it is not at all aimed at reducing faking. On the contrary, the logic of the FIB camp would imply that contextualization facilitates faking by offering some guidance to potential “fakers” who may otherwise lack the skills to analyze the employer’s intentions. This is perhaps most evident by observed effects of contextualization on item means, which are shifted in the more desirable direction (Schmit et al., 1995). This approach thus takes the exact opposite route as anti-faking measures aimed at disguising the purpose of measurement or warning applicants of (imaginary!) means of detection to make them respond as if they were not applying for a job. Notably, those anti-faking measures yield lower means but fail to yield positive effects on validity (e.g., Converse et al., 2008), whereas contextualization leads to both higher means and to better validity. This pattern is inconsistent with the logic of the FIB camp. I still describe contextualization as a third way independent of, though not contradictory to, the social view, as the context referred to is not that of the testing situation (i.e. selection) but that of behavior shown at work after being hired.

To summarize, SPT suggests that validity in selection is to be defined with reference to the purpose of predicting job-related behavior and that selection tools shall be tailored to the competitive nature of the context rather than trying to make it disappear. Based on these premises, SPT calls for complementing the traditional scoring of personality tests with context-specific additional scores tapping the social element in applicant responses. The value of these measures, like that of any other tool proposed for selection including anti-faking measures, should be evaluated based on evidence of job relatedness. Mere effects on mean scores are entirely useless for that purpose, as is most evident from findings on the contextualization of personality tests.

Concluding Remarks

In three sections labelled as (golden) “rules,” I tried to contrast the understanding of the nature and consequences of applicants’ self-presentation on personality tests from a SPT perspective with both T&S’s perspective, which they assigned to a FIG camp they created, and with the same authors’ understanding of faking from their perspective labelled FIB. Although in my view the two positions do not constitute polar opposites as implied by T&S’s labels, they differ substantially and in many respects lead to contradictory predictions. I will not reiterate the list of controversial issues discussed in this paper, which I by no means consider exhaustive.

Rather, I’d encourage researchers interested in this topic to take those controversial issues as starting points for designing studies aimed at resolving the controversies. In applied psychology, there generally is a paucity of research
testing contradictory positions in one study. The bulk of empirical studies I have seen as a reader, a reviewer, an editor, and—admittedly—at times also as an author of research papers, is aimed at testing some kind of theoretical “model” based on more or less eclectic collections of plausible and hardly controversial theoretical rationales. Typically, those models consist of constructs placed on the left side of a panel from which arrows point to other constructs positioned on the right side, often interrupted by still other constructs placed somewhere in the middle. Those kinds of models typically hurt nobody, and I have no doubt that they often lead to interesting insights. However, the history of science has shown that real progress is often made the harder way after lively debates between scholars disputing each other’s incompatible views. There are not many fields in applied psychology with more potential for controversy than “faking” or self-presentation. Although I disagree with T&S on more issues than I agree with them, it was fun reading their paper, and it was also fun writing this reply. The next logical step would be clarifying the controversial matters by means of empirical research, which I hope may be inspired by debates like the present one.

Qualifying my above call to some extent, there is also one particular area of research for which I’d call for a halt. This area is the further development and test of any anti-faking measures. This area seems to have engaged the creativity of assessment researchers like hardly anything else. We have seen tons of “validity” or “social desirability” scales, item formats of various kinds designed only to disguise the testing purpose and outsmart test takers, bold interpretations of test takers’ behavior ranging from counts of “blatant extreme responses” to measuring response latencies in milliseconds, psychometric gymnastics so sophisticated that nonuse in practice seems almost guaranteed, warnings against faking, which are themselves a perfect fake (Dear test taker: No, we cannot detect faking, so lay back and relax), and many, many more like these. I am not aware of any area in our field where so much of investment yielded so little return in terms of knowledge accumulated and practical improvements. Enough of this!

On a more personal note, I’d add that the entire faking paradigm seems to be based on a paternalistic attitude toward job applicants, who are seen as objects of measurement rather than as clients with their own legitimate, and perhaps sometimes illegitimate, needs and interests. In my view, our position as scholars of these phenomena should be that of attentive, empathetic, but also distal and impartial observers of both the employer and the applicant. Both employers and applicants are to be considered equally valued clients, regardless of who pays our bills. I therefore hold that it is not our role to tell applicants what to do (i.e. being “honest,” for whatever that means), but rather to try to understand why they do what they do, what the consequences of their behavior are, and eventually to find ways of balancing the interests of all parties involved in the selection process. One of the things I find most disturbing in faking research is the presumption of a judge’s role on the moral value of our clients’ behavior, which is something we are not entitled to in my view.

I also believe that we have no obligation to prevent “the demise of self-report personality assessment in hiring settings” (T&S, p.13). Personality tests are means, not ends, for our actual task of predicting job-related behavior. Even designing “a test [that] measures what it is purported to measure” (T&S, p.8) is only a means toward that end. If it turns out that personality tests do not serve this purpose, we may abandon them, and the world will continue to turn. However, I have also tried to show that, ironically, a few suggestions potentially useful for preventing that from happening came from the very “camp” T&S blamed for working on the demise of personality testing for selection.

In conclusion, T&S are probably right that there are many scholars in this field whose research is based on the premise that “faking is bad.” There are also researchers, although probably much fewer in number, who doubt this premise, at least in its unbalanced form of a credo. I am one of those latter researchers, as shall be clear for every reader of this paper. I don’t think that sceptics like me constitute anything like a coherent “camp,” though, let alone subscribing to a credo as stupid as “faking is good.” We shall continue studying the phenomena described by this label, but we shall stop using the label.

REFERENCES


“Faking” Is a Misleading Concept


RECEIVED 07/29/21 ACCEPTED 11/29/21