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Worldwide Business Models of Emerging Media:
A Comparative Study of Leading Webcasters in 13 Countries

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Webcast Research Team

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Webcasting Worldwide
Book chapter Citation:

ABSTRACT

- This paper reports the findings of a 13-country comparison of Webcasting business practices, and the results of a test of the robustness of the Webcasting business model framework suggested by Ha and Ganahl (2004). The globalness of the Webcast medium is also examined. The study establishes the variety of business practices by different types of Webcasters, and the domination of domestic Webcasters and domestically produced content in Webcast services.
Hypotheses and Findings

- Clicks-and-bricks Webcasters are more likely to employ the branded content model – YES
- Clicks-and-bricks Webcasters are more likely to repurpose or simulcast audio-video content – MIXED
- More diversified transmission method, more diversified revenue sources – YES
- Most leading Webcasters are domestically owned - YES
- Majority of leading Webcasters’ content is domestic production - YES
Method

• Only leading webcasters in major broadband markets were selected – trend-setters for other markets
• Informant interviews to identify leading Webcasters in each country
• Content Analysis of Leading Webcasters
• Larger market sample size = 20. Smaller market sample size = 10.
• Total sample size = 220 from 13 countries: Australia, China, Canada, Germany, Japan, South Korea, Taiwan, United Kingdom, U.S.A., Greece, Netherlands, Spain, Hong Kong.
Conclusion

• Show Robustness of Ha and Ganahl (2004)’s Webcasting Business Models Framework.
• Non-profit Webcasters and public broadcast traditions reflected in Webcasting
• Clear diversification of revenue sources
• Participatory content distinct feature of Webcasting
• Different popularity of branded content and content aggregators in different countries
• Limitations of Webcasting as a Global Medium
Profile of Leading Webcasters

Count

Webcasting Worldwide

COUNTRY OF STUDY

USA
CANADA
UNITED KINGDOM
AUSTRALIA
GERMANY
NETHERLANDS
SPAIN
GREECE
HONG KONG
CHINA
JAPAN
KOREA
TAIWAN

SITE NATURE

ISP Provider
Pure-plays
Clicks-and-brick
Webcast Ownership by Country

- USA
- CANADA
- UNITED KINGDOM
- AUSTRALIA
- GERMANY
- NETHERLANDS
- SPAIN
- GREECE
- HONG KONG
- CHINA
- JAPAN
- KOREA
- TAIWAN

Count

webcast ownership
- foreign webcaster
- joint venture
- domestic webcaster
Webcasting Worldwide
Business Model by Country

<table>
<thead>
<tr>
<th>Country</th>
<th>Count</th>
<th>Branded Content</th>
<th>Content Aggregator</th>
</tr>
</thead>
<tbody>
<tr>
<td>USA</td>
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<td>5</td>
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</tr>
<tr>
<td>Canada</td>
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<td>United Kingdom</td>
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<td>Australia</td>
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</tr>
<tr>
<td>Germany</td>
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</tr>
<tr>
<td>Netherlands</td>
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</tr>
<tr>
<td>Spain</td>
<td>10</td>
<td>5</td>
<td>5</td>
</tr>
<tr>
<td>Greece</td>
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<td>5</td>
<td>5</td>
</tr>
<tr>
<td>Hong Kong</td>
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<td>5</td>
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<tr>
<td>China</td>
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<td>Japan</td>
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<td>Korea</td>
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<tr>
<td>Taiwan</td>
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</table>

Webcasting Worldwide
### Business Models by Webcaster Type

<table>
<thead>
<tr>
<th>Type</th>
<th>Content Aggregator</th>
<th>Branded Content</th>
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</thead>
<tbody>
<tr>
<td></td>
<td>N=111</td>
<td>N=109</td>
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<tr>
<td>Clicks-and-Bricks</td>
<td>29.7%</td>
<td>72.4%</td>
</tr>
<tr>
<td>Pure-Plays</td>
<td>50.5%</td>
<td>23.8%</td>
</tr>
<tr>
<td>ISPs</td>
<td>19.8%</td>
<td>3.8%</td>
</tr>
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</table>

Webcasting Worldwide
# Revenue Sources by Business Models

<table>
<thead>
<tr>
<th></th>
<th>Content Aggregator</th>
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<th>Branded Content</th>
<th></th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>N= 111</td>
<td></td>
<td>N=109</td>
<td></td>
<td>N=220</td>
</tr>
<tr>
<td>Advertising</td>
<td>67.6%</td>
<td></td>
<td>72.4%</td>
<td></td>
<td>69.9%</td>
</tr>
<tr>
<td>E-Commerce</td>
<td>40.5%</td>
<td></td>
<td>38.1%</td>
<td></td>
<td>39.4%</td>
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<tr>
<td>Subscription</td>
<td>37.8%</td>
<td></td>
<td>28.6%</td>
<td></td>
<td>33.3%</td>
</tr>
<tr>
<td>Pay-per-view</td>
<td>25.2%</td>
<td></td>
<td>14.3%</td>
<td></td>
<td>19.9%</td>
</tr>
<tr>
<td>Content syndication</td>
<td>12.6%</td>
<td></td>
<td>22.9%</td>
<td></td>
<td>17.6%</td>
</tr>
<tr>
<td>Tip-Jar/</td>
<td>1.8%</td>
<td></td>
<td>3.8%</td>
<td></td>
<td>2.8%</td>
</tr>
<tr>
<td>Voluntary Contribution</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other</td>
<td>12.6%</td>
<td></td>
<td>25.7%</td>
<td></td>
<td>19%</td>
</tr>
</tbody>
</table>